

REPORT FOR: HEALTH AND WELLBEING BOARD

Date of Meeting: 8 September 2016

Subject: **Sustainability & Transformation Plan (STP) Update**

Responsible Officer: Javina Sehgal, Chief Operating Officer
Harrow CCG

Exempt: No

Enclosures: June 2016 Submission of the North West London Sustainability and Transformation Plan
Harrow Sustainability and Transformation Plan
Local Executive Summary

Section 1 – Summary

The latest version of the North West London Sustainability and Transformation Plan was submitted to NHSE on 30th June. This report provides information on the development of the latest versions of the NWL STP and the Harrow Local STP (attached). To date, NWL CCG's have engaged with local governance boards and lay-partners to develop the content in the current plan.

The CCG has circulated the final versions of the NWL STP and the Harrow Local Plan to the member organisations of the STP, including LB Harrow, to request formal feedback which the CCG will collate and submit to the North West London Strategy and Transformation team by Wednesday 7th September. In addition, the report describes the work required prior to the submission of the final NWL Sustainability and Transformation Plan on 21st October 2016. (See Recommendation overleaf)

Recommendation

The Board is being asked to receive the NWL and associated Harrow STP submissions, note progress and comment on work to date.

The Board is also asked to note that the Harrow local chapter developed did not form part of the formal submission to NHS England.

Section 2 – Report

Background

STPs were introduced by NHS England to support delivery of their Five Year Forward View strategy and there are 44 STP geographic areas (footprints) across England. The STP is an opportunity to radically transform the way NW London provides health and social care. The STP sets out how we address the ‘Triple Aims’ identified in the Five Year Forward View:

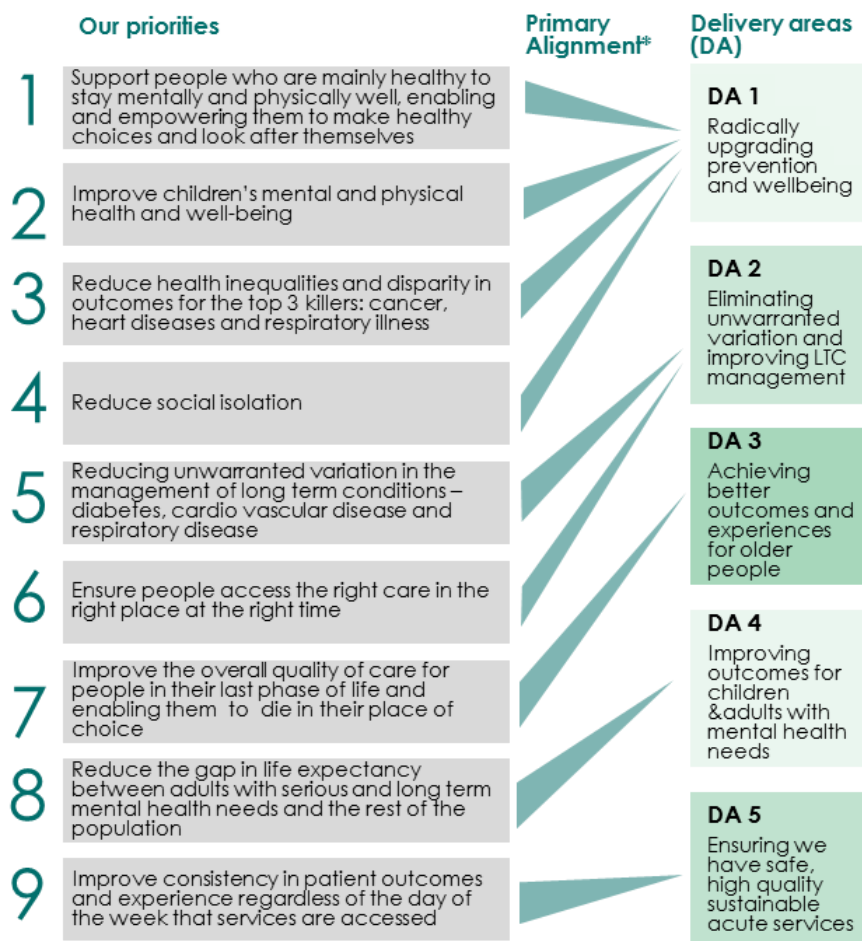
- Health and wellbeing – preventing people from getting ill and supporting people to stay as healthy as possible
- Care and quality - consistent high quality services, wherever and whenever they are needed
- Finances and efficiency - making sure we run and structure our services as effectively as possible

NW London’s STP

The NHS and local authorities across NW London have agreed to work together to deliver a better health and care system. Patient groups and other stakeholders have been involved in developing the plan. This STP describes our shared ambition across health and local government to create an integrated health and care system that enables people to live well and be well.

- If we are to address the Triple Aim challenges, we must fundamentally transform our system. Our vision for NW London involves ‘flipping’ the historic approach to managing care. We will turn a reactive, increasingly acute-based model on its head, to one where patients take more control, supported by an integrated system which proactively manages care with the default position being to provide this care in areas close to people’s homes, wherever possible.
- We have developed 9 Priorities for NW London which we must address if we are to transform our system.
- From these priorities, we have identified 5 Delivery Areas that we need to focus on to deliver at scale and pace across NW London. The diagram below sets out how our Priorities align to the Delivery Areas
- Local areas have created ‘Local Executive Summaries’ which show how their plans are aligned to NW London priorities. These summaries also reflect local priorities and activities to address specific local challenges.

The NWL Sustainability Plan priorities, aligned to key deliver areas are contained in the table below.



Harrow's Local STP Process

The Care Delivery organisations serving the Harrow population have come together to form the Harrow Sustainability and Transformation Plan Group (HSTPG).

Harrow CCG has acted as the convenor for the HSTPG which met bi-weekly during the development of the first draft of the Harrow component of the plan, and also acts as the conduit across the sub-regional and regional arrangements as NWL work together to coordinate the STP process.

The latest draft NWL Sustainability and Transformation Plan was submitted to NHSE on June 30th 2016 (see attached).

Since submitting the plan in June, the NWL Strategy and Transformation team have met with NHS England to discuss the plans in more detail and are currently awaiting formal feedback.

Harrow stakeholders are currently finalising the approach to the ongoing development and implementation of its local STP.

As part of our engagement activity we are planning to hold public meetings, co-hosted by NHS and local councils where possible, in each borough in September (date to be confirmed).

NWL Governance

In order for the STP to work across the system to deliver the transformation set out in the STP, an effective governance approach is required.

The NWL Strategy and Transformation team are in the process of developing the Joint Health and Care Transformation Group which will have representation from across local government and health, including commissioners, providers and patient representatives.

The purpose of this group will be to oversee the development of the STP and its delivery and its first meeting will take place in late September.

Submission of the Final STP

The final NWL Sustainability Plan will be submitted to NHSE on 21st October 2016.

Next Steps

- Completing the plan – incorporating feedback from local governance boards and from public and staff engagement and creating detailed plans for the next 2 years
- Establishing governance and delivery arrangements – to support the implementation of the STP
- Mobilising projects outlined in the STP and accelerating delivery against the 16/17 priorities

Feedback Process

To date, NWL CCG's have engaged with local governance boards and lay-partners to develop the content in the current plan.

The CCG has circulated the final versions of the NWL STP and the Harrow Local Plan to the member organisations of the STP, including LB Harrow, to request formal feedback which the CCG will collate and submit to the North West London Strategy and Transformation team by Wednesday 7th September.

Section 3 – Further Information

Further updates will be given to future meetings of the Harrow HWB.

Section 4 – Financial Implications

The financial models to support the development of the local and NWL STP are being jointly developed by the CFOs and will be presented as they are developed.

Section 5 - Equalities implications

No Equality Impact Assessment has been carried out at this stage. This will be reviewed as the plans develop.

Section 6 – Corporate Priorities

By its nature and intent the STP supports the following corporate priorities:

- United and involved communities: A Council that listens and leads.
- Supporting and protecting people who are most in need.

STATUTORY OFFICER CLEARANCE

Not applicable

Section 7 - Contact Details and Background Papers

Contact: Hugh Caslake, Harrow CCG, Head of QIPP and Delivery

Background Papers:

June 2016 Submission of the North West London Sustainability and Transformation Plan.

Harrow Sustainability and Transformation Plan Local Executive Summary